



center for a new economy
StrategEast

Table of contents

4	Our Team
8	Advisory Board
9	Policy and Advocacy
17	Reports and Analytics
20	StrategEast State and IT Eurasian Forum in Baku
22	Education Projects
24	Digital Ecosystems Development
27	Global Minds Initiative Advisory Board
29	Media Outreach
30	Our plans

2025 ACTIVITY REPORT

OUR TEAM



Nadzeya Adzintsova Chief Operating Officer

Nadzeya Adzintsova is an accomplished operations and project manager with over a decade of experience driving operational efficiency and executing complex projects in dynamic, fast-paced environments.

Nadzeya has held key leadership roles in startups and rapidly scaling organizations, where she has excelled in building and optimizing operational frameworks, ensuring seamless project execution, and managing cross-functional teams. Her expertise spans process design, stakeholder management, and delivering results under tight deadlines, making her a trusted partner in achieving organizational objectives.

Throughout her career, Nadzeya has demonstrated a keen ability to adapt to ever-changing landscapes, a hallmark of her work in technology-driven and innovative industries. Her proactive approach, combined with a focus on continuous improvement, has consistently enabled her to streamline processes, enhance productivity, and foster team collaboration.

Nadzeya holds a Master's degree in Executive MBA from Kozminski University in Warsaw, which has further enriched her strategic and leadership capabilities. With a deep understanding of operational challenges in high-growth contexts, she is passionate about helping organizations scale efficiently and effectively. She remains committed to delivering value and driving sustainable growth in every project she undertakes.



Hanna Myshko Regional Director for the Gulf States, Ukraine, and Moldova

With over seven years of expertise in public affairs and program management, Hanna excels in navigating complex political landscapes and policy dynamics. She is dedicated to fostering digital economies and strategic partnerships, cultivating high-level relationships with government officials, industry leaders, and international organizations.

Previously, Hanna served as an Independent Consultant and Program Manager, focusing on sustainability and social impact projects for start-ups and NGOs. At Hill+Knowlton Strategies in Brussels, she guided international companies through EU policy developments, building impactful relationships with EU institutions and policymakers.

In her role at Procter & Gamble in Kyiv, Hanna advanced sustainability initiatives and facilitated key stakeholder engagements. Her tenure at PBN Hill+Knowlton Strategies in Ukraine involved managing high-profile clients as an advisor on government relations and crafting effective communication strategies.

Hanna holds a Master's degree in East European Studies and English/Ukrainian Interpreting from Taras Shevchenko National University of Kyiv. She has also completed courses on Sustainability Development Goals and Advocacy. Originally from Ukraine, Hanna is a native Ukrainian speaker and is proficient in English and Russian, with basic proficiency in Polish and French.

OUR TEAM



Lika Merabishvili Regional Director for Caucasus

Ms Merabishvili is responsible for the extension and implementation of educational projects and IT industry advocacy in Georgia, Azerbaijan, and Armenia.

She is a Co-Founder of the non-governmental organization Space for Education and Development. She has more than 10 years' experience in project planning and management.

Ms Merabishvili is holding a Ph.D. Degree in Psychology. She acquired her doctoral qualification from both Georgian (Ivane Javakshvili Tbilisi State University) and Spanish (Universidade da Coruña) institutions. Along with her civic initiatives, Ms Merabishvili holds academic positions as an Associate Professor and a Supervisor of Bachelor's Program in Psychology at the Alte University, a Guest Lecturer at Ivane Javakshvili Tbilisi State University and Caucasus University.

Lika Merabishvili is a Fellow of Fellowship program of the Eastern Partnership Civil Society Facility.

Ms Merabishvili aims to contribute to the development of young people, women, NEET, and society as a whole in social, educational and professional terms through the formal and informal education; raising public awareness; civil society development; citizen mobilization, and civic engagement that increases the European integration in Georgia.



Lidia Shavlo Chief Analyst

Ms. Shavlo is responsible for coordinating StrategEast research projects, overseeing and managing various analytical functions, and prioritizing the Center's information requirements.

With a career spanning over 15 years, Ms. Shavlo has garnered extensive experience in solving complex problems, developing data-driven solutions, and managing projects, specifically in communications and public relations across the public and private sectors. Prior to her tenure at StrategEast, she made significant contributions while working at the PRP PR agency, an affiliate of Weber Shandwick, where she successfully planned and executed award-winning PR strategies for an array of international clients, including prominent entities such as Avon, Coca-Cola, Jacobs, Johnson & Johnson, Mastercard, Microsoft, Richter Gedeon, USAID, and others.

Furthermore, Ms. Shavlo has held various managerial positions at diverse organizations, including a Ukrainian tech startup, Sayenko Kharenko law firm, which boasts a clientele including Fortune-500 companies, as well as the Investment and Trade Facilitation Center, a Ukrainian Member of Parliament, and a political party.

Her academic pursuits include a Master's degree in English philology from Kyiv National Linguistic University and certification programs in Public Governance and Policy Analysis at Kyiv School of Economics.

OUR TEAM



Alexander Yazepchik Global Education Manager

Alexander Yazepchik is a seasoned Global Education Lead with over eight years of experience in talent development and engagement. Currently, Alexander leads education initiatives at StrategEast, partnering with global technology companies and academic institutions to deliver top-notch learning and development programs for young professionals across multiple geographies. His experience covers the entire talent lifecycle – from program development to successful employment of young professionals in leading IT companies.

Alexander is actively involved in training students of universities and small and medium-sized enterprises (SMEs), helping them to go through the processes of digital transformation and improve their competitiveness with the help of specially designed educational programs.

Previously, Alexander worked at EPAM Systems, where he played a key role in managing resource development in Central and West Asia and CEE through EPAM Campus. He was involved in organizing Zero to Hero trainings for students and switchers, talent acquisition and development, focusing on integrated training, internships and placement of students in IT positions across disciplines.

Under his leadership, thousands of students have received high quality education and career opportunities, and hundreds of them have been successfully employed in the IT industry.



Gunay Hajili, Country Manager for Azerbaijan

Gunay Hajili leads initiatives to strengthen digital transformation, innovation ecosystems, and regional partnerships across the region. A certified Project Management Professional (PMP), she has more than five years of experience managing complex programs with government institutions, international organizations, and private sector partners.

At StrategEast, Gunay oversees flagship programs connecting global technology companies with local ecosystems, including initiatives that expand IT education and certification opportunities for young professionals in Azerbaijan. She also contributes to fostering regional dialogue on artificial intelligence and the digital economy, supporting efforts to highlight Azerbaijan and Eurasia within the global digital landscape.

Earlier in her career, Gunay managed international projects funded by the European Union, OECD, and the U.S. Department of State, focusing on civil service development, educational assessment, and women's empowerment. She has also gained experience in diplomacy and high-level event management, including supporting exchange programs in the U.S. Embassy in Baku and coordinating the participation of world leaders during the United Nations Climate Change Conference (COP29).



As we present the StrategEast Activity Report for 2025, I am pleased to reflect not only on a year of meaningful accomplishments, but also on the growing strategic role that our organization now plays across Eurasia and beyond.

Over the past twelve months, StrategEast has strengthened its position as a leading catalyst for digital transformation, technological cooperation, and the development of knowledge-driven economies.

In 2025, our work was guided by five strategic pillars that shaped the expansion of our activities across regions.

First, we expanded our regional footprint, replicating our flagship projects across North Africa through the League of Arab States, deepening cooperation with Taiwan and South Korea, and opening new pathways for Eurasian startups into the Gulf through the EBRD's Star Venture program.

Second, we significantly increased our support for Ukraine, connecting the country's technology leaders with U.S. policymakers and global tech partners, institutionalizing the US-Ukraine Tech Partnership initiative, and advancing new cooperation with the Ministry of Digital Transformation. Our dedicated defense-tech missions to the United States and

Taiwan strengthened Ukraine's capacity to innovate under the most challenging circumstances.

Third, we broadened our partners base, engaging major philanthropic foundations, global technology companies, European development institutions, and partners such as JICA, KOICA, and the Taiwan Foundation for Democracy. These new alliances will help sustain long-term digital development across transition economies.

Fourth, we advanced U.S. technological leadership in StrategEast countries by training local IT engineers in collaboration with American tech companies, supporting certification programs, establishing competence centers at universities, and helping U.S. vendors and venture funds gain access to promising markets and emerging AI startups.

Finally, we expanded StrategEast's participation in global and multilateral platforms - including the Digital Cooperation Organization, the UN General Assembly, the League of Arab States, C5+1, ADB, Davos, and the EBRD Annual Meetings - ensuring that the voice of Eurasian digital transformation is represented at the world's most influential policy tables.

These five pillars not only defined our progress in 2025, but also set a strong foundation for the year ahead.

Looking to 2026, StrategEast will launch an ambitious agenda that builds directly on this momentum. We will work to strengthen cooperation between Eurasian countries and global AI leaders - including Anthropic, OpenAI, and NVIDIA - anchoring the region's digital transformation in trusted technologies. We will deepen US-Central Eurasia technological collaboration through mechanisms such as C5+1 and other international platforms. Together with the leading international financial institutions we will expand joint research

on the socio-economic impact of IT and AI development in transition economies.

We will scale the EBRD Star Venture pilot beyond the Gulf region to North Africa and the Western Balkans, further supporting early-stage innovation ecosystems. Our cooperation with the League of Arab States will ensure that the successes of our Gulf initiatives extend to the wider North African region.

In support of Ukraine, StrategEast will advance the US-Ukraine Defense-Tech Bridge, helping the country transition toward China-free supply chains and enabling Ukrainian defense-tech companies to enter and scale within the U.S. market - a critical step for both national security and technological sovereignty.

Finally, in 2026 together with the Government of Azerbaijan, we will begin implementing the comprehensive IT and AI development strategy, building a sustainable, competitive, and future-ready digital economy.

As you explore the 2025 Activity Report, I invite you to reflect on the progress we have made and the partnerships we continue to build. The year ahead holds exceptional opportunities. With our expanding regional presence, trusted international partners, and a shared commitment to innovation, we are confident that StrategEast will continue to shape a connected, resilient, and knowledge-based future for Eurasia and the global digital community.

Sincerely,
Anatoly Motkin
President of StrategEast

ADVISORY BOARD



Horton Beebe-Center

President Emeritus of the Eurasia Foundation

As head of the Eurasia Foundation, Mr. Beebe-Center made a great contribution to the development of small and medium-sized businesses in post-Soviet countries, always with a focus on good governance and involving civil society in political life. Mr. Beebe-Center is fluent in Russian and holds a BA in Soviet Studies from Brown University and a MA in Russian Studies from Harvard University.

Debra Cagan

Former Official at the U.S. Department of State and Department of Defense

Debra L. Cagan worked as a career diplomat at the Department of State and as an official at the Department of Defense from the Reagan to Trump administrations, including serving as Deputy Assistant Secretary of Defense for Coalition, Peacekeeping, Humanitarian, and Disaster Relief; Senior Director for European, Russian, and Eurasian security issues; Special Advisor for Strategic and Nuclear Policy for Europe; and Senior Advisor to U.S. and NATO military officials. Ms. Cagan led negotiations for the Highly Enriched Uranium Agreement with Russia and headed coalition operations for Iraq and Afghanistan.

Ms. Cagan, a native Chicagoan, has a BA and MA from the University of Iowa and completed additional postgraduate work at the University of Chicago towards her doctorate, where she was named the first female fellow for the prestigious Armed Forces and Society Consortium.



Michael Haltzel

Senior fellow, Johns Hopkins School of Advanced International Studies

Mr. Haltzel has made great contributions to the establishment of peace and security in Eastern Europe after the fall of many communist regimes. He is the recipient of awards from many Eastern European states, served as an OSCE monitor for the first postwar elections in Bosnia, and is the author or editor of 10 books on European history and international relations. Mr. Haltzel holds a PhD in International Studies history from Harvard University.

Len Khodorkovsky

Former Deputy Assistant Secretary of State for Digital Strategy, Senior Advisor to the Chairman of the Krach Institute for Tech Diplomacy at Purdue University

Senior Advisor to the Chairman of the Krach Institute for Tech Diplomacy at Purdue University. He is the former Deputy Assistant Secretary of State for Digital Strategy and Senior Advisor to both the U.S. Special Representative for Iran and the Under Secretary of State for Economic Growth, Energy, and the Environment. Praised by The Jerusalem Post as “The State Department’s secret weapon,” he has written extensively on U.S. foreign policy and frequently appears as a foreign policy analyst on global news programs. Before his government service, Khodorkovsky was a senior executive in advertising, marketing, and public affairs leading high-stakes U.S. and international campaigns for Fortune 100 companies.

David Tkeshelashvili

Head of Administration (Chief of Staff) to the President of Georgia (2010-2013)

Mr. Tkeshelashvili instituted a series of structural and policy reforms for decentralization and sustainable regional development in Georgia.

Mr. Tkeshelashvili led regional development and the local self-government reform process, first as a State Minister for Regional Issues, and later, under his leadership, the Ministry of Regional Development and Infrastructure was created.

He served as a minister in that agency until 2010.

Mr. Tkeshelashvili holds an MA in legal studies from Tbilisi State University and an LLM degree from Emory University in Atlanta.



Daniel A. Witt

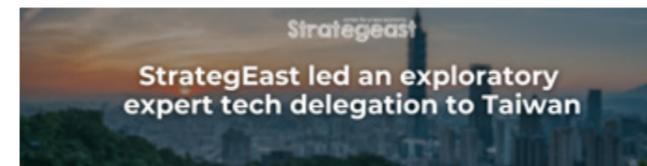
President, International Tax and Investment Center

Mr. Witt has worked on the drafts of tax codes in many countries of the former USSR, always following the principles of good practices.

Thanks to his contribution, the economies of these countries have gained a new chance for sustainable development and earned confidence around the world. Mr. Witt received a BBA (magna cum laude) in public administration and an MBA in finance from Western Michigan University.

POLICY AND ADVOCACY

StrategEast delegation explored technology and innovation partnerships in Taiwan

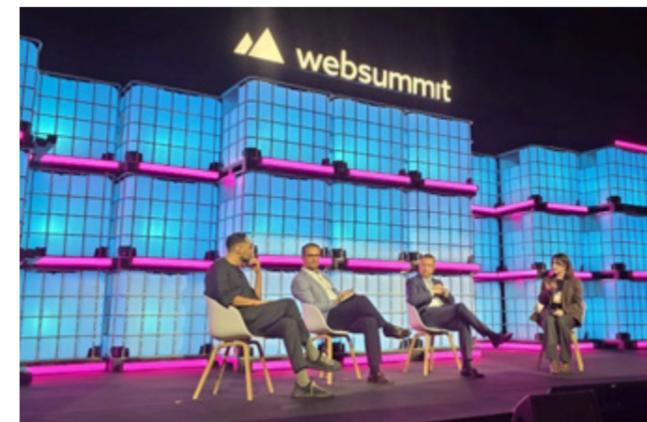


In November 2025, StrategEast led an expert delegation to Taiwan focused on technology, innovation, and dual-use applications as part of the U.S.–Ukraine Tech Partnership Initiative. The visit was supported by the Taipei Economic and Cultural Representative Office in the United States (TECRO).

Over the course of three days, the delegation engaged in dozens of meetings with Taiwan’s leading institutions across government, research, and the private sector. These discussions highlighted the commitment of both tech ecosystems to advancing technological resilience, enhancing innovation capacity, and identifying pathways for future collaboration.

Led by StrategEast President Anatoly Motkin, Regional Director Hanna Myshko, and experts in technology and dual use applications, the delegation showcased Ukraine’s ability to turn real world challenges into scalable, field tested solutions. This exploratory mission laid the groundwork for continued cooperation and paved the way for future initiatives to partner Ukraine’s and Taiwan’s technological capabilities.

StrategEast moderated high-level policy discussion at Web Summit in Lisbon

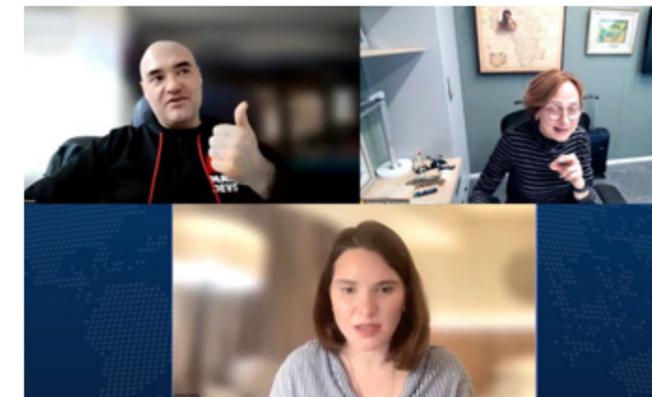


StrategEast took the stage at Web Summit 2025, moderating a dynamic panel discussion titled “Policies that Power Startup Ecosystems.” The panel was moderated by Hanna Myshko, Regional Director for the Gulf States, Ukraine, and Moldova at StrategEast, who guided an engaging conversation on how governments can balance regulatory responsibilities with ecosystem-friendly reforms.

The discussion featured distinguished speakers: Irakli Nadareishvili, Deputy Minister of Economy and Sustainable Development of

Georgia; Bernardo Correia, Secretary of State for Digitalization of Portugal; and Pedro Lopes, Secretary of State for Digital Economy of Cabo Verde. Each provided valuable insights into the strategies shaping their countries’ entrepreneurial landscapes.

StrategEast held a Policy Dialogue session on building SME resilience and competitiveness through digital ecosystems in Central Asia



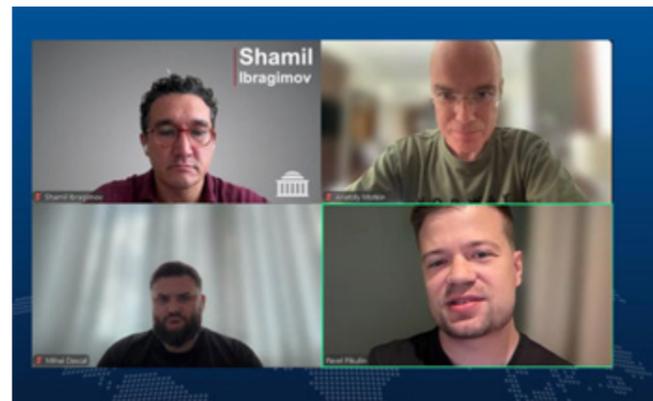
On October 30, StrategEast held a Policy Dialogue session titled “Digital Ecosystems in Central Asia: Building SME Resilience and Competitiveness Through Technology and Innovation.” The discussion brought together key regional and international experts to examine how digital ecosystems can empower small and medium-sized enterprises (SMEs), enhance their competitiveness, and strengthen resilience against economic shocks.

The panel featured Zsuzsanna Hargitai, Managing Director for the SME Finance and Development Group at the European Bank for Reconstruction and Development (EBRD); Oleg Puzanov, Chief Strategy Officer at Mad Devs and Enji.ai (Kyrgyzstan). The session was moderated by Hanna Myshko, StrategEast Regional Director for the Gulf States, Ukraine, and Moldova. Panelists explored how strategic use of technology, innovation, and supportive policy frameworks can help SMEs in Central Asia overcome structural barriers, access new markets, and drive inclusive economic growth.

StrategEast hosted Policy Discussion session on DeepTech and AI in Eurasia

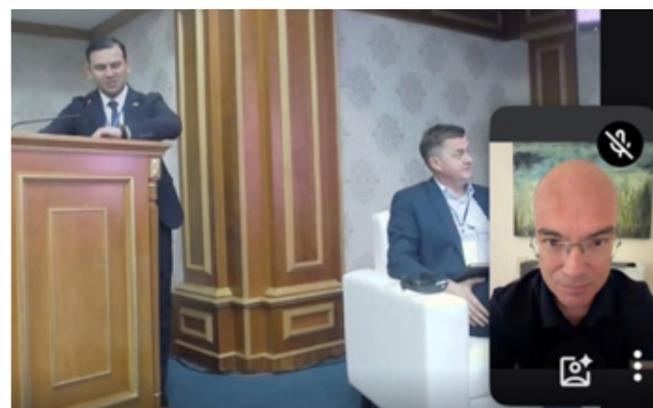
On September 10, StrategEast held a Policy Dialogue session, “DeepTech and AI in Eurasia – From Research to Global Impact,” bringing together leading experts to explore the region’s role in shaping the global innovation agenda.

The discussion was moderated by Anatoly Motkin, President of StrategEast, and featured distinguished speakers: Mihai Dascal, CEO of CorlabTech, President of We4Health, and CEO of Beby Medy; Shamil Ibragimov, Scholar in Residence at the MIT Kuo Sharper Center for Prosperity and Entrepreneurship, Sloan School of Management, MIT; and Pavlo Pikulin, Founder and CEO of Deus Robotics.



Speakers addressed critical questions, including how DeepTech and AI can transition from labs to markets, what role Eurasia can play in the global innovation ecosystem, and how governments, universities, accelerators, and the private sector can enable the growth of DeepTech companies.

Anatoly Motkin speaks at Dushanbe Invest 2025 on digitalization and AI



On October 14, Anatoly Motkin, President of StrategEast, spoke at Dushanbe Invest 2025, one of Tajikistan’s key international investment forums.

Mr. Motkin joined the session “Digitalization and AI”, which brought together leading policymakers and industry experts to discuss how digital transformation and artificial intelligence can drive innovation, attract investment, and foster economic growth across Central Asia.

The session featured Mr. Khurshed Mirzo, Director of the Agency of Innovation and Digital Technologies under the Republic of Tajikistan, as keynote speaker, and Sherzod Shermatov, Minister of Digital Technologies of the Republic of Uzbekistan. Other distinguished panelists included Elena V. Son-Larocco, Executive Director of the US-Tajikistan Business Council; Liu Tong, Vice President for the Middle East and Central Asia at Huawei; Leyla Keser Berber, Chairperson of TETHYS Gateway Investment; Rebecca Hunter, Director of Starlink Market Access at SpaceX/Starlink; Anton Dzhoraev, Director for the CIS Region at Nvidia; and representatives from EPAM Systems.

StrategEast leads key discussions at InMerge Innovation Summit in Baku

StrategEast President Anatoly Motkin moderated two major panels at the InMerge Innovation Summit 2025 in Baku,



Azerbaijan, organized on September 29-30 by Pasha Holding. The summit gathered leading voices from global tech, data, and investment sectors.

On Day 1, Anatoly Motkin led the panel “Data-Driven Decisions: Scaling Intelligent Enterprises with Analytics and AI,” featuring top representatives from Microsoft, MEXT, C4IR Azerbaijan, and ChangeTheBlock. On Day 2, Mr. Motkin moderated “The Power of Startup–Corporation Collaboration,” a session featuring executives from Plug and Play Tech Center, APY Ventures, Freedom Holding Corp., and AREA101. The conversation focused on fostering innovation through strategic partnerships, knowledge exchange, and co-creation between startups and large corporations, highlighting best practices for building mutually beneficial ecosystems that accelerate growth and technology transfer.

StrategEast’s Regional Director in the Caucasus, Lika Merabishvili, served as Master of Ceremonies for the Telecommunication and AI/Data stages, leading discussions with top executives from global tech and telecom companies. Gunay Hajjili, StrategEast Country Manager for Azerbaijan, also participated in the summit.

StrategEast President speaks on digital transformation and westernization at RECONOMY Videocast



On the latest episode of Inclusive Plug powered by RECONOMY, Anatoly Motkin, President of StrategEast, joined a discussion on the future of the Eastern Partnership countries – Armenia, Azerbaijan, Georgia, Moldova, and Ukraine – at a time of war, energy crises, and shifting geopolitics.

In a conversation moderated by Sabin Selimi, Mr. Motkin highlighted how digital transformation is reshaping governance, startups, and economic modernization across the region.

StrategEast President held high-level meetings in Oman and Kuwait



In September 2025, StrategEast President Anatoly Motkin had a series of productive engagements in Oman and Kuwait, focused on advancing digital cooperation and fostering international partnerships.

In Oman, Mr. Motkin attended the Digital Cooperation Organization (DCO) Observers’ meeting, chaired by Ali Al Shidhani, PhD, Undersecretary for Communications and Information Technology at the Ministry of Transport, Communications and Information Technology of Oman, and Hajar El Haddaoui, Director General of the DCO. The discussions centered on strengthening digital collaboration across member and observer states.

StrategEast President also met with Huda Al Ghabshi, Head of Data & Connectivity, and Fahad Al-Harthy, Senior Lead for Hyperscalers & Global Accounts at Zain Omantel International (ZOI), to explore opportunities for cooperation. Another key discussion took place with Rebecca Olson, CEO of AmCham Oman, focusing on ways to attract more U.S.-based engineering companies to Oman, with the twin goals of nurturing local talent and boosting the country’s IT exports.

During his visit to Kuwait, the upcoming 2025 DCO Chair, Mr. Motkin held talks with Bader AlAbdullah on potential future partnerships ahead of the DCO General Assembly scheduled for February 2025.

StrategEast shares insights on digital innovation and women’s empowerment at KOICA Seminar in Kyrgyzstan

On May 13 at the invitation of KOICA, Regional Director for Central Asia, Aisuloo Kozhomkulova, spoke at a knowledge-sharing seminar in Bishkek, Kyrgyzstan, organized for women working in government agencies, including deputy ministers and former deputy ministers from various ministries of the Kyrgyz Republic.

Aisuloo presented StrategEast’s activities aimed at strengthening digital policy and innovation ecosystems in Central Asia, and highlighted opportunities for women in tech and IT education. She also shared insights into regional trends in digital governance and briefly introduced our collaboration with Oracle in advancing digital skills through higher education institutions.



The seminar was hosted by KOICA, whose mission in Kyrgyzstan is to enhance government capacity and strengthen cooperation with public institutions.

StrategEast advances regional AI capacity through a series of targeted workshops across Eurasia

In 2025, StrategEast implemented the AI Policy Dialogue Initiative across Armenia, Georgia, Moldova, and Ukraine, delivering a comprehensive program of regional roundtables, workshops, and policy development activities aimed at strengthening responsible and inclusive national AI strategies with over 700 participants of (35%) public sector, (25%) private sector, (20%) civil society, and (20%) academia.

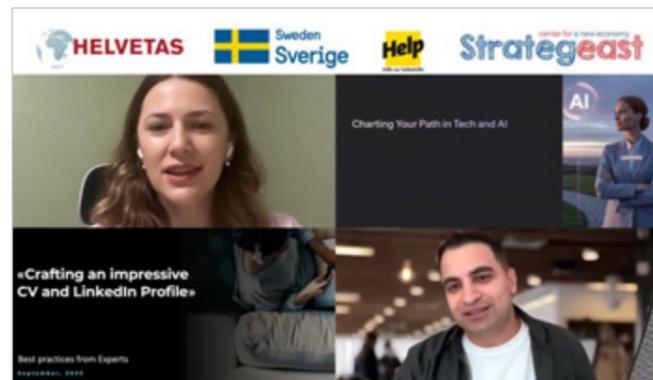
From June to October 2024, StrategEast implemented a series of high-impact workshops across Armenia, Georgia, Moldova, and Ukraine, all aimed at strengthening AI readiness, promoting responsible innovation, and building inclusive digital ecosystems. These events were organized in collaboration with RECONOMY and leading global partners, engaging private-sector professionals, public officials, and women pursuing careers in technology.

On October 28, StrategEast hosted a practical workshop titled “From Vision to Action: Building Your Company’s AI Strategy,” designed to help non-tech companies integrate artificial intelligence into their operations responsibly and efficiently.

Led by Vitali Shulha, AI Engineer at EPAM Systems, the session provided a step-by-step framework for defining AI objectives, identifying high-value use cases, and implementing scalable, resource-efficient solutions. Shulha emphasized aligning AI adoption with broader business goals and encouraged companies to begin with small, achievable pilots that demonstrate measurable impact.

The workshop was organized within the AI Policy Dialogue Initiative, implemented by StrategEast in partnership with RECONOMY—an inclusive and green economic development program of the Swedish International Development Cooperation Agency (Sida), implemented by HELVETAS and Help. The initiative works to strengthen multi-stakeholder collaboration and support responsible AI integration across Armenia, Georgia, Moldova, and Ukraine.

On September 2, StrategEast conducted the workshop “Charting

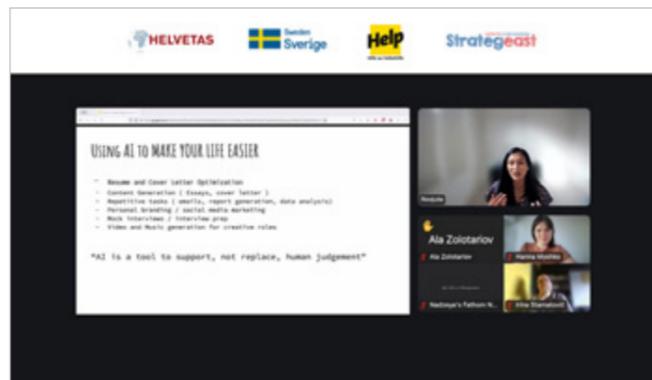


Your Path in Tech & AI: Women's Workshop for Armenia, Georgia, Moldova & Ukraine, focused on expanding opportunities for women in the AI and technology sectors. The session was co-led by two industry experts. Nataliia Avanesova, Senior AI Solutions Architect at Miratech and former Senior Conversational Architect at Google, shared her personal journey from linguistics to AI roles across Ukraine and Canada, outlining AI career paths, required skills, and strategies for entering global tech markets. Alexander Yazepchik, Talent Acquisition Manager at FinDev and former EPAM recruiter, provided guidance on personal branding, CV and LinkedIn profile preparation, and explained how AI tools can support job searches. He also offered insights into EPAM's IT assessment process.



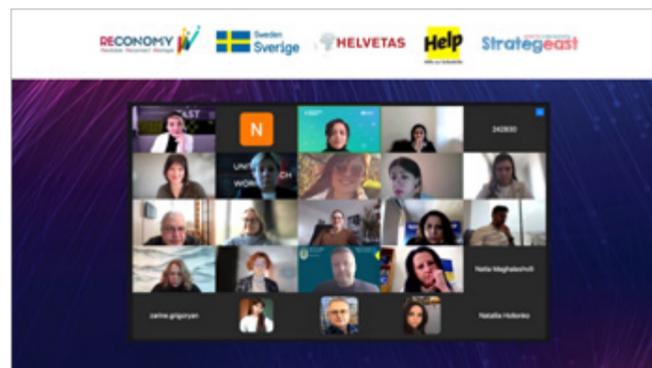
On June 17, StrategEast and the Organisation for Economic Co-operation and Development (OECD) co-hosted a high-level workshop titled **"From Policy to Practice: Making AI Work in the Public Sector."** Led by Jamie Berryhill and Ricardo Zapata, AI Policy Analysts at the OECD Public Governance Directorate, the event brought together public officials from Armenia, Georgia, Moldova, and Ukraine for an in-depth examination of responsible AI deployment across government institutions. Discussions drew on preliminary insights from an upcoming OECD study analyzing more than 200 AI use cases across 11 government functions. The workshop explored how AI can improve public service delivery, citizen engagement, justice administration, and decision-making, while also addressing risks such as data inaccuracies, operational failures, exclusion, and trust deficits.

On June 12, StrategEast and RECONOMY held the virtual workshop **"Supercharge Your Career with AI,"** which equipped women from Armenia, Georgia, Moldova, and Ukraine with practical tools for using AI to advance their careers. The session was led by Roojuta Lalani, Staff Software Engineer at Slack, who shared hands-on guidance on using AI for CV building, interview preparation, workflow automation, and identifying skill gaps. Lalani also offered insights on career planning and confidence-building in a fast-evolving AI-driven job market.



As part of the ongoing AI Policy Dialogue Initiative, StrategEast, in collaboration with RECONOMY, delivered the workshop **"Unlock the Power of AI for Businesses,"** targeting companies across Ukraine, Moldova, Georgia, and Armenia. Led again by AI expert Vitali Shulha, the session covered the benefits and challenges of adopting Generative AI, the four phases of AI integration, and best practices for responsible implementation. Participants explored how AI can drive efficiency, reduce costs, and support organizational transformation, as well as the importance of structured data and approaches to overcoming internal resistance to AI adoption.

StrategEast hosts high-level AI Policy roundtables on education, responsible governance, and the future workforce



The roundtables gathered over 500 participants and 14 speakers from state-level representatives and international institutions like OECD, EU, UNESCO, Council of Europe, CAIDP. The roundtables resulted in national analyses (country AI Snapshots), a comprehensive regional AI policy report, Trustworthy AI: Recommendations for Responsible and Inclusive Artificial Intelligence Strategies and Policy Frameworks in Armenia, Georgia, Moldova, and Ukraine and targeted sets of policy recommendations: Ethics of AI; AI's Impact on Eastern European Women; AI in Education; AI and the Workforce of Future.

On February 27, StrategEast hosted a high-level roundtable discussion on AI in Education: Global & Regional Perspectives, bringing together experts from across the world to explore the transformative impact of artificial intelligence on education. The event was part of the AI Policy Dialogue Initiative, launched by StrategEast in partnership with RECONOMY, to foster discussions on AI governance, ethics, and sectoral applications across Ukraine, Moldova, Georgia, and Armenia.



The roundtable featured distinguished speakers, including **Hanna Myshko**, Regional Director for Ukraine, Moldova, and the Gulf states, StrategEast; **Shivi Chandra**, Policy Analyst, OECD Project on AI & the Future of Skills; **Clara Hawking**, Co-Founder & Executive Director of Kompass Education; **Tatiana Alexeev**, International Partnerships Manager at ATIC (Moldovan Association of ICT Companies); **Suzanna Shamakhyan**, Executive Director, Foundation for Armenian Science and Technology, on AI Education and also opportunities which AI provides for education based on Armenian experience; **Ruso Sanadze**, Alte University, Dean of IT school, Head of Innovation and Entrepreneurship Center at Alte University, Associate Professor at Tbilisi State University; **Nino Lolashvili**, Vice Dean of school of IT and Engineering at GAU (Georgian American University), Professor; **Nadiya Omelchenko**, Vice President of IT-Integrator, Founder of the Educational Initiatives Fund, business mentor, ambassador of STEM education in Ukraine; **Anastasia Petrova**, Strategic partnerships coordinator at Beetroot Academy, a Swedish-Ukrainian EdTech company.

On October 9, 2025, StrategEast hosted an online Guided Roundtable Discussion: Building Trust in AI – Toward Responsible National AI Strategies and Policy Frameworks, bringing together policymakers, industry leaders, and international experts from Armenia, Georgia, Moldova, and Ukraine.

As artificial intelligence continues to reshape economies and digital ecosystems, the discussion focused on how Eurasian countries can leverage emerging technologies to drive innovation, competitiveness, and inclusive growth — while ensuring governance frameworks promote trust, transparency, and ethics.

The roundtable was organized under the AI Policy Dialogue Initiative, led by StrategEast in collaboration with RECONOMY – an inclusive and green economic development program of the Swedish International Development Cooperation Agency (Sida), implemented by HELVETAS in partnership with Help. The initiative seeks to strengthen multistakeholder collaboration and foster dialogue on developing responsible and inclusive AI strategies across the region.

Participants explored key findings from the latest StrategEast AI Policy Recommendations Report, Trustworthy AI, discussed approaches to national AI strategy development, and examined how international frameworks such as the EU AI Act, UNESCO's AI Recommendation, and OECD AI Principles can guide policymaking in the region.



On May 14, StrategEast hosted its fourth virtual roundtable discussion titled **"AI and the Workforce of the Future: Reskilling, Upskilling, and Preparing for Change."** The session brought together global and regional experts, policymakers, business leaders, and educators to discuss how artificial intelligence is transforming the labor market and how countries can adapt through workforce development strategies.

Moderated by Hanna Myshko, Regional Director at StrategEast, the session opened with a comprehensive overview of AI's growing impact on industries worldwide and its implications for workforce readiness. The discussion centered on the strategies needed to prepare employees for AI-driven roles, including public-private cooperation, digital literacy programs, and the integration of AI into education systems.



Georgi Kaludov, Technical Vitality Development Manager at IBM, delivered the keynote address, outlining IBM's approach to workforce transformation and the importance of scalable AI education initiatives. He emphasized the role of initiatives like IBM's Client Zero Global Initiative, which has engaged over 150,000 employees globally to identify automation opportunities.

A regional panel followed, featuring experts from Ukraine, Moldova, Armenia, and Georgia. Speakers included Dmytro Voitek, Advisor to Ukraine's Deputy Minister of Economy; Irina Buzu, Digital Integration Analyst at UNDP Moldova; Anush Ayvazyan, Educational Programs Lead at the Foundation for Armenian Science and Technology (FAST); Marina Bzovii, Administrator of Moldova Innovation Technology Park; and Tornike Tsirumua, a Georgian startup founder. The panel addressed national policies on AI, challenges in workforce reskilling, and the need for collaborative regional strategies.

StrategEast presents IT sector insights to bootcamp participants at Ilia State University



Lika Merabishvili, Regional Director for the Caucasus at StrategEast, delivered an insightful presentation on the current landscape of the IT sector in Georgia and the activities of StrategEast to participants of the summer bootcamp at Ilia State University. The bootcamp is part of an ongoing partnership between Ilia State University and San Diego State University (SDSU).

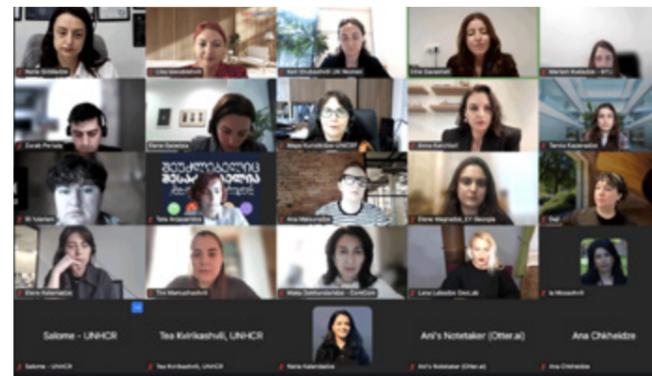
During the session, Lika highlighted StrategEast's ongoing initiatives to support digital transformation, capacity building, and tech ecosystem development across Central Eurasia, including Georgia. The participants were introduced to real-world projects and policy-level work implemented by StrategEast to promote sustainable growth through technology.

StrategEast's Hanna Myshko shares insights on scaling to global markets at GlobalLink: USA vs GULF Event



On April 16, Hanna Myshko, Regional Director for the Gulf States, Ukraine, and Moldova at StrategEast, took the stage at GlobalLink: USA vs GULF, a vibrant event in Kyiv dedicated to helping Ukrainian companies expand into international markets. Organized by the IT Ukraine Association in partnership with Payoneer, the event brought together a diverse lineup of speakers and business leaders to explore the strategies, risks, and rewards of entering the U.S. and GULF markets.

StrategEast participates in Women in Tech Initiative led by global institutions



On April 8, Lika Merabishvili, Regional Director in the Caucasus at StrategEast, took part in the coordination meeting of a working group originally initiated by and EU Women. The group brings together organizations committed to promoting the involvement of women and girls in the technology sector.

Lika Merabishvili, Regional Director for the Caucasus at StrategEast, joined the session, where members briefly presented their current initiatives and discussed plans. The meeting also emphasized the importance of maintaining regular coordination, with the group agreeing to hold follow-up sessions every six months.

StrategEast Caucasus director speaks at INMerge Innovation Summit in Georgia on ecosystem-driven growth



On April 1, 2025, the INMerge Innovation Summit hosted a side event, INGeorgia, at the Pullman Tbilisi Axis Towers in Tbilisi, Georgia, where Lika Merabishvili, Regional Director for the Caucasus at StrategEast, was a featured speaker, joining key stakeholders from the digital economy, startups, and international business to discuss the region's innovation-driven growth. The speakers of the discussion included Zviad Tsotskolauri is the CEO of Signify, Nino Chedia, Managing Director, United Payment Georgia; Iro Tsagareishvili, Managing Director, Axel – Georgian Business Angel Network; Maka Gvritishvili, Head of Business Development, PASHA Bank Georgia; and Pedro Santos Vieira, Partner500 Global.

Ms Merabishvili participated in the panel discussion "Innovation at the Intersection of Industries," where she shared insights on how ecosystem-driven innovation can drive sustainable economic transformation.

Anatoly Motkin speaks at World Bank Roundtable on ICT and Digital Jobs in Central Asia



On March 20, Anatoly Motkin, President of StrategEast, participated in the World Bank roundtable on Developing ICT Industry and Digital Jobs in Central Asia, held in Washington, D.C. The event brought together key stakeholders to discuss strategies for scaling the region's ICT sector, addressing digital skills gaps, and fostering innovation-driven economic growth.

The roundtable featured opening and closing remarks from Tatiana Proskuryakova, Country Director for Central Asia at the World Bank, and Michel Rogy, Practice Manager for Digital ECA at the World Bank. Anatoly Motkin, in his scene-setting presentation, highlighted the role of IT hubs, digital talent development, and private sector engagement in unlocking Central Asia's full digital potential. He was joined by Bagrat Yengibaryan, Director of the Enterprise Incubator Foundation.

The discussion included insights from Magzhan Madiyev, Founding CEO of Astana Hub in Kazakhstan; Jamila Khalibaeva, Global Marketing Director of IT-Park in Uzbekistan; Chubak Temirov, Deputy Director of High Technology Park in Kyrgyzstan, who joined via Zoom; and Azizjon Azimi, Founder of Zypl.ai in Tajikistan.

StrategEast President delivers lecture at George Washington University on IT Talent Development in Eurasia



On March 19, Anatoly Motkin, President of StrategEast, delivered a lecture at George Washington University in Washington, D.C. focusing on the development of human capital in Eurasia's IT industry. His presentation, titled "Bridging Talent and Technology: Human Capital Development in Eurasia's IT Industry," explored how Eurasian nations are transitioning into knowledge-based economies, the role of Western partnerships, and the challenges and opportunities shaping the region's tech workforce.

StrategEast moderates panel on Bridging Education and Industry Needs at the ICT Association of Georgia Annual Conference



On March 4, StrategEast President Anatoly Motkin moderated a high-profile panel discussion titled Bridging the Gap Between Education and Industry Needs at the annual ICT Association of Georgia conference. The panel brought together key leaders from Georgia's top universities and technology training institutions to address the alignment of academic programs with the evolving demands of the digital economy.

The discussion featured prominent panelists, including Irene Melua, Vice President of Caucasus University; Ketevan Darakhvelidze, Chancellor of Ilia State University; Maia Noniashvili, Chancellor and Professor at Business and Technology University (BTU); Giorgi Mariamidze, CEO of SkillWill; and Magda Tsintsadze, Head of Practical Informatics Chair at Tbilisi State University (TSU).

The panel explored crucial topics such as the structure and reach of university technology programs, industry collaborations, student employment rates, and how the private sector can further support academic institutions in developing relevant curricula. Panelists shared insights into student enrollment trends, the balance between local and international students, and the effectiveness of existing partnerships between academia and industry.

Anatoly Motkin at Web Summit Qatar 2025: Connecting Eurasia and the Gulf to build a global digital hub



At Web Summit Qatar, one of the world's premier technology events, StrategEast President Anatoly Motkin led a high-level panel discussion on the rise of a new digital excellence hub

connecting the Gulf and Eurasia. The panel featured Eman AlKuwarei, Director of Digital Innovation at Qatar's Ministry of Communications and IT; Salar Imamaliyev, Executive Director of Azerbaijan's Innovation and Digital Development Agency (IDDA); and Valery Krasovsky, CEO and Co-founder of Sigma Software Group.

The discussion explored how the Gulf and Central Eurasia are rapidly emerging as key players in the global digital economy, using innovation as a driving force for growth and regional influence. The panelists delved into the potential of deeper cross-border collaboration to accelerate the development of a thriving digital hub, focusing on investment opportunities, talent development, and knowledge-sharing initiatives.

StrategEast joins the Digital Cooperation Organization as an observer



StrategEast became an observer organization within the Digital Cooperation Organization (DCO), further solidifying its commitment to fostering digital transformation across Eurasia. This strategic collaboration was officially marked at the DCO 4th General Assembly, where leading stakeholders gathered to discuss the future of the global digital economy.

By joining DCO, StrategEast aligns itself with a global multilateral body dedicated to accelerating digital prosperity and inclusive economic growth. The DCO unites governments, private sector leaders, international organizations, NGOs, and civil society to promote digital innovation, policy harmonization, and industry growth across member states.

Webinar AI Futures Across Regions: Comparing the Trajectories of AI Development in Central Eurasia and Southeast Asia



On October 14, StrategEast co-hosted a webinar "AI Futures Across Regions: Comparing the Trajectories of AI Development in Central Eurasia and Southeast Asia," organized jointly with the Asian Development Bank (ADB), and the Economic Research Institute for ASEAN and East Asia (ERIA). The event brought together policymakers, researchers, and industry leaders to explore how AI is reshaping economies, governance systems, and education across two rapidly transforming regions.

At the webinar, StrategEast presented its latest report "The Rise of Artificial Intelligence in Central Eurasia: From Jobs to Governance – The AI-Driven Transformation of the Region". Presentation was conducted by Gunay Hajili, Country Manager for Azerbaijan at StrategEast. She highlighted insights from policymakers, educators, and tech entrepreneurs on how AI is transforming labor markets and governance across Eurasia.

Moderated by ByeongJo Kong, Digital Practice Specialist at ADB, the webinar featured a second keynote presentation. Giulia Marsan, Head of Startups and Inclusion at ERIA's Digital Innovation and Sustainable Economy Center (E-DISC), shared ERIA's research on Southeast Asia's innovation ecosystems.

REPORTS AND ANALYTICS

The Rise of Artificial Intelligence in Central Eurasia



The StrategEast report **The Rise of Artificial Intelligence in Central Eurasia** offers a comprehensive overview of how AI is transforming the region's economies, workforces, and governance frameworks. Amid rapid technological progress, countries like Uzbekistan, Kazakhstan, Georgia, Armenia, and others are adopting AI across multiple sectors — from finance and agriculture to education and digital government. The report highlights emerging AI startups, new educational programs, and government strategies aimed at fostering innovation and addressing challenges such as skills shortages, weak infrastructure, and limited funding. As countries navigate the global AI race, the report explores the delicate balance between national priorities and international alignment, emphasizing the need for strategic partnerships, regulatory adaptation, and investment in local ecosystems to fully realize the region's technological potential.

This report also incorporates findings and insights from the AI Policy Dialogue Initiative, led by StrategEast in collaboration with RECONOMY.

PRESENTATIONS OF THE REPORT

The AI report was presented to a number of educational and analytical institutions across the Caucasus and Central Asia.

On October 23, Lika Merabishvili, Regional Director for the Caucasus at StrategEast, presented the organization's recent activities and key findings from its latest report, "The Rise of Artificial Intelligence in Central Eurasia."

Ms Merabishvili shared these insights during the Working Group 2 meeting of the UN Women Tech Coordination Group: Empowering Women and Girls in ICT, where representatives from the private sector, civil society, government, and international organizations gathered to advance gender inclusion in Georgia's ICT sector.

Additionally, on October 14, StrategEast presented the report jointly with the Asian Development Bank (ADB) and the Economic Research Institute for ASEAN and East Asia (ERIA) to policymakers, researchers, and industry leaders to examine how AI is reshaping economies, governance systems, and education across these rapidly transforming regions. The presentation, delivered by Gunay Hajili, Country Manager for Azerbaijan at StrategEast, highlighted insights from policymakers, educators, and tech entrepreneurs on how AI is transforming labor markets and governance across Eurasia.

Westernization Report 2025



The StrategEast Westernization Report 2025 offers a comprehensive snapshot of the progress of Westernization in post-Soviet Eurasia. The report features analysis from experts across Eurasian and Baltic countries, detailing significant political and economic events of the past year that have shaped the region.

Over the past four years, the report has become an essential resource for international financial institutions, development agencies, governments, and think tanks in Eurasia and the West.

This report identifies the key events and trends impacting the degree of Westernization in the countries that gained or restored their independence after the Soviet Union's collapse.

The defining theme of this year's report is balance — the ongoing recalibration of alliances, economic partnerships, and security commitments as regional actors navigate a landscape reshaped by conflict. The war has disrupted traditional geopolitical alignments, forcing governments to reassess long standing dependencies and explore alternative partnerships. Countries that once relied on Russia for economic and security guarantees are now looking elsewhere, while some that previously saw Europe as their primary strategic partner are strengthening ties with the United States. At the same time, Eastern European nations that depended on American military protection are shifting their focus toward Europe. This evolving geopolitical landscape highlights a broader reality: no single power can offer absolute stability, compelling governments to diversify their alliances in an effort to hedge against future uncertainty.

The Westernization Report 2025 analyzes the evolving geopolitical landscape more than three years after Russia's full-scale invasion of Ukraine. It highlights how Eurasian nations are increasingly moving away from traditional spheres of influence and adopting more balanced and diversified foreign policy strategies. The report delves into key developments such as Armenia's pivot toward the U.S., Kazakhstan's nuclear diplomacy, and Moldova's closely contested EU referendum—trends that reflect the region's growing desire for autonomy and alignment with global democratic and economic frameworks.

PRESENTATIONS OF THE WESTERNIZATION REPORT



StrategEast presented its flagship Westernization Report 2025, prepared with the support of Taiwan Foundation for Democracy, to the staff of the Tony Blair Institute for Global Change (TBI), providing a comprehensive overview of the latest geopolitical and economic transformations in the Eurasian region.

The session was chaired by Frank C. Bracco, Country Director for Moldova at TBI, and featured a presentation by StrategEast President Anatoly Motkin, who outlined the report's key findings and offered strategic insights into how countries in the post-Soviet space are recalibrating their global alliances in response to shifting regional dynamics.

Representing StrategEast alongside Anatoly Motkin were Hanna Myshko, Regional Director for the Gulf States, Ukraine, and Moldova, and Lidia Shavlo, Chief Analyst. The Tony Blair Institute was represented by members of its Southern & Eastern Europe Teams, Geopolitics Team, and Brussels office.

Ukrainian IT Industry Landscape Assessment: In Substance and Figures



StrategEast's comprehensive landscape assessment of Ukraine's IT industry to date. This report gathers the data about and explores Ukraine's resilient and fast-growing tech ecosystem, highlighting the country's transformation from a regional digital sprinter to a globally competitive digital tiger.

Amidst the ongoing challenges of full-scale war, Ukraine's IT sector has demonstrated remarkable adaptability and global relevance. With over 300,000 IT professionals and \$6.4 billion in IT exports, Ukraine has emerged as a key technology partner in Europe and beyond. This report maps the country's IT hubs, startup and venture ecosystem, international partnerships, and the rise of dual-use and defense tech innovations born from necessity.

Structured around key data, strategic insights, and forward-looking opportunities, the report is a vital resource for international policymakers, think tanks, international businesses and investors. It aims to highlight Ukraine's potential for win-win partnerships with the U.S. market, offering mutually beneficial value in shaping the future of trusted tech.

Trustworthy AI: Recommendations for Responsible and Inclusive Artificial Intelligence Strategies and Policy Frameworks



StrategEast presents Trustworthy AI: Recommendations for Responsible and Inclusive Artificial Intelligence Strategies and Policy Frameworks — a comprehensive regional report mapping the development, opportunities, and challenges of AI adoption across Armenia, Georgia, Moldova, and Ukraine from a policy perspective.

Developed under the AI Policy Dialogue Initiative with the support of RECONOMY, the report synthesizes insights from high-level roundtables, expert workshops, and broad multistakeholder consultations. It captures the region's diverse developments — from Armenia's early investments in AI education, Georgia's experimentation with public AI adoption, and Moldova's emerging institutional frameworks, to Ukraine's resilient digital transformation even under wartime conditions.

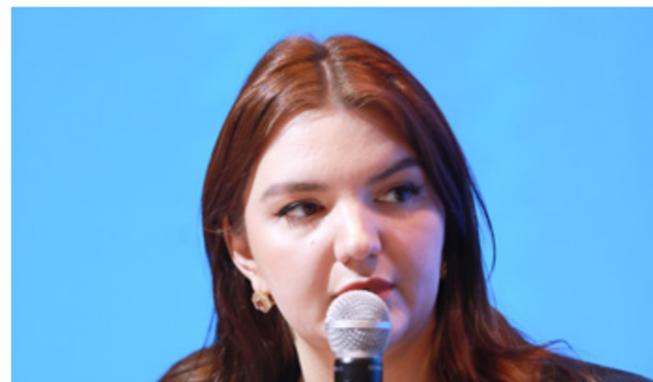
AI REPORT PRESENTATIONS

During the roundtable under the AI Policy Dialogue Initiative, led by StrategEast in collaboration with RECONOMY — an inclusive and green economic development program of the Swedish International Development Cooperation Agency (Sida), implemented by HELVETAS in partnership with Help, the

participants explored key findings from the report, Trustworthy AI, discussed approaches to national AI strategy development, and examined how international frameworks such as the EU AI Act, UNESCO's AI Recommendation, and OECD AI Principles can guide policymaking in the region.

StrategEast State and IT Eurasian Forum in Baku

Panel discussion: Middle East, Central Asia, Caucasus as a Single Digital Market



Kate Bunina, Director, Silicon Foundry, Qatar

“We can clearly see the success in the UAE and how effectively it operates within the digital economy. I should also mention that the example where ministries submit challenges and startups or the public propose solutions — was successfully implemented by the government in the Czech Republic as well, ultimately leading to the creation of a standalone NGO to continue the work. I would love to see similar initiatives adopted in Central Asia.”

StrategEast.trends: Deepfakes, Trust, and the Battle for Reality



Mohammed Ridwan, Co-founder & CEO, Pluto

“One key trend in today’s “battle for reality” is how rapidly deepfakes are evolving. We often think of deepfakes as manipulated images, videos or audio clips we encounter on social media, but the technology now extends far beyond that. In 2023, there were roughly half a million deepfake items online; by 2025, that number has surged to an estimated 8.5 million. This exponential rise poses serious risks for governments, institutions, and the public.

Although deepfake detection tools exist, they face fundamental limitations. Deepfake generation can theoretically get infinitely close to reality, while detection has no such upper bound — making it inherently impossible to stay fully ahead. Detection technologies will always function like antivirus software: useful, but perpetually one step behind. What we are seeing, however, is the emergence of innovative policy approaches and government actions aimed at addressing these risks more systematically.”

Panel discussion: AI Policy Framework Between Sovereignty and Standards



Ana Chirita, Strategic Projects Director at ATIC and Program Lead for Tekwill

“A brief background is important when discussing sovereignty and standards, especially in the context of the AI era and how these issues relate to today’s reality. We see countries that are succeeding, which continue to lead in AI according to multiple assessments, including those cited by ChatGPT. At the same time, there may be strong, less visible advancements in several European countries. Denmark, for example, is making significant progress in the private sector, while France, the United Kingdom, and others are emerging as leaders in developing strong innovation ecosystems.”

Panel discussion: Digital Literacy and Skills in the Public Sector



Lika Merabishvili, Regional Director for Caucasus, StrategEast

“Cooperation is essential. I have spent more than half of my life working within the education system, and it is clear that shared responsibility is needed — not only from universities, but also from the government and the business sector. As I mentioned, when we implemented a project here, it involved much more than education: it also included the employment process, with active participation from businesses. Financial institutions that funded the program also played a crucial role.”

Partners



Policy Recommendations Based on the StrategEast State and IT Eurasian Forum 2025

1. Build Regional AI and Digital Infrastructure Through Joint Investment

Shared GPU clusters, regional data centers, cloud architecture and AI Excellence Centers form the backbone of digital sovereignty. Without foundational infrastructure, no nation can deploy advanced AI systems or support competitive private-sector innovation.

2. Build Human Capital and Cyber-Resilience as Pillars of Digital Transformation

Competitiveness in the AI era depends on a skilled workforce and strong cybersecurity. Governments must invest in digital literacy, AI education, cybersecurity training, and continuous upskilling for public servants, youth, and SMEs.

3. Develop Local Language Models While Ensuring Global Interoperability

National LLMs/SLMs tailored for health, education, agriculture and public services are crucial for sovereignty. Yet they must remain interoperable with global architectures to ensure safety, performance, and compatibility with international partners.

4. Strengthen Public-Sector AI Literacy and Establish Cross-Ministerial Governance

AI transformation requires unified governance: inter-ministerial AI councils, data governance bodies, and systematic AI education for civil servants. Harmonized governance prevents siloed initiatives and accelerates national deployment.

5. Make AI a Flagship National Priority Led Directly by Heads of State

Presidents and prime ministers should personally champion national AI strategies, elevate AI to a top political agenda, and ensure alignment across ministries, investors, and global partners. High-level political will is essential for ambitious reform.

6. Strengthen International Public Advocacy to Position “Eurasia” as a New Global AI and Tech Center

Governments must actively promote the region in global forums, highlight success stories, and coordinate messaging to brand Eurasia as a rising hub of digital and AI-driven innovation. Visibility directly determines investment and partnership flows.

7. Adopt a Two-Phase AI Regulatory Path Aligned With the EU AI Act

The first phase should rely on soft-law tools: voluntary standards, risk assessments and sandbox experimentation. The second phase should gradually align national frameworks with the EU AI Act, ensuring both innovation and regulatory readiness.

8. Expand Regional Sandboxes and Public-Private R&D Partnerships

Cross-border sandboxes provide controlled environments to test AI systems, data flows, and compliance mechanisms. Partnerships with OpenAI, Google, Meta, Nvidia and others enable responsible scaling and accelerate adoption.

9. Connect IT Parks, AI Hubs, and Startup Ecosystems Across Borders

Interlinked regional hubs create a multi-country innovation zone. Shared R&D programs, talent mobility, joint acceleration and co-development make the region more attractive to global investors and Big Tech partners.

10. Promote a Gulf-Central Asia Digital Corridor and Joint Innovation Programs

A coordinated Digital Corridor with the GCC — covering cloud standards, secure data flows, and AI interoperability — would merge Gulf capital and Central Asian talent into a shared innovation engine strengthened by joint R&D hubs.

AI EDUCATION PROJECTS

DIGITAL LEVEL UP



In 2025, Digital Level Up became one of StrategEast's flagship educational initiatives in Azerbaijan. The program brought together three cohorts of students and provided practical training in Data Science, DevOps, Data Analytics, Cloud Operations and Software Testing. Through strong collaboration with Oracle University, EPAM and Sigma Software, the program delivered measurable outcomes and real career progress for its participants.

KEY RESULTS

- more than 2,385 applications from students and young professionals
- 540 participants enrolled across three cohorts
- over 220 confirmed graduates
- more than 300 Oracle certifications earned (Associate and Professional levels)
- over 100 Oracle Professional Exam Vouchers awarded
- gender balance: approximately half of all applicants were women
- mentor support from EPAM, Sigma Software and Oracle
- career workshops delivered on CV improvement, personal branding and interview preparation

EMPLOYMENT & SUCCESS STORIES

Based on verified feedback from participants:

- 11 students have already secured employment or internships in Data Analytics, QA, banking products and telecom
- several graduates are currently completing final interview stages at local IT companies
- multiple participants received internal promotions after earning Oracle certifications
- one student earned a government scholarship and continued studies in data-related fields

Digital Level Up has established itself as a strong talent-development pipeline, helping motivated young people gain industry-relevant skills and take genuine first steps in their IT careers.

PARTNERSHIPS WITH UNIVERSITIES

In 2025, StrategEast built a broad network of educational partnerships with the training divisions of global technology leaders — Oracle, Apple, and NVIDIA — and significantly expanded cooperation with universities across the region.

Throughout the year, we established active collaboration and signed Memoranda of Understanding (MoUs) with more than 40 leading IT universities and colleges in Eurasia, creating a sustainable foundation for joint educational programs, certification pathways, faculty development, and the integration of modern digital technologies into academic environments.

These agreements were not a formality — they marked the beginning of real, practical cooperation. Universities gained access to industry-level resources and labs, instructors started professional development tracks, and students received new learning pathways aligned with the needs of the global tech market.

COLLABORATION WITH TECHNOLOGY COMPANIES

Oracle (Oracle Academy & Oracle University)

In 2025, StrategEast strengthened its partnership with Oracle Academy and Oracle University, helping universities adopt world-class educational tools:

- industry-standard curricula (Java, SQL, OCI, AI/ML, APEX, and more)
- professional development programs for instructors
- EQF-aligned courses and preparation for international certification
- access to Oracle Cloud Free Tier and licensed software for academic labs
- more than 350 hours of digital learning through Oracle University

Several universities have already integrated Oracle courses into degree programs, and some are developing institutional Oracle Learning Hubs.

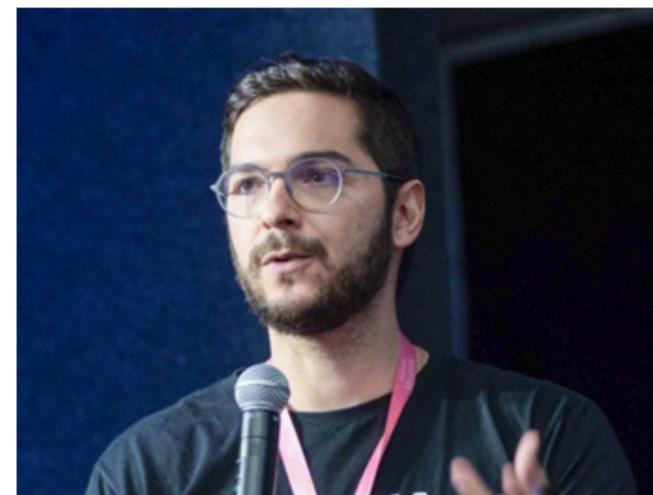
Apple (AATCE — Apple Authorized Training Centers for Education)

StrategEast advanced cooperation with Apple through partner AATCE institutions. These universities now have access to:

- Swift and Xcode app development courses
- Apple's Develop in Swift curriculum
- iOS development certification
- Apple Certified Trainer preparation tracks for educators
- instructional materials and Apple-supported marketing resources

A number of universities have started instructor training, and Swift is increasingly becoming part of core mobile development programs.

NVIDIA (Inception Program & Deep Learning Institute)



With StrategEast support, universities and startups engaged in learning and development through NVIDIA programs:

- participation in the NVIDIA Inception startup acceleration ecosystem
- access to Deep Learning Institute (DLI) courses and hands-on GPU labs
- University Ambassador programs and instructor certification
- training in AI/ML, CUDA, high-performance computing, and GenAI
- GPU-enabled sandbox environments and industry-standard toolkits

Several institutions have already launched AI/ML learning tracks, and some are preparing to establish GPU-powered academic labs.

UNIVERSITY PARTNERSHIPS

Throughout 2025, StrategEast established active collaboration, launched joint activities, and signed MoUs with more than 40 leading IT universities across Eurasia.

This includes major national universities and specialized technical

institutes in Kyrgyzstan, Kazakhstan, Uzbekistan, Georgia, and other countries.



Key cooperation areas include:

- integration of Oracle, Apple, and NVIDIA curricula
- launch of Cloud, AI/ML, and App Development labs
- faculty development aligned with international standards
- joint lectures, workshops, and training series
- student preparation for certification exams
- development of career pathways and industry partnerships
- university involvement in regional digital transformation initiatives

Many institutions have already begun delivering courses and are considering program expansion in 2026.

IMPACT AND SIGNIFICANCE FOR THE REGION

StrategEast's partnerships with global technology leaders are creating a new educational infrastructure that enhances faculty competencies, provides students with industry-ready, practical skills, reduces the talent shortage in the IT sector, helps universities modernize curricula and launch new study programs, accelerates digital transformation across regional economies

In 2026, StrategEast plans to expand these partnerships, strengthen hands-on training capacity, launch additional certification tracks, and broaden geographic reach.

StrategEast equips EBRD Central Asia team with practical AI Skills

StrategEast delivered a specialized AI training program for the European Bank for Reconstruction and Development (EBRD) team in Central Asia. The session was designed for professionals without a technical background and focused on the practical use of modern AI tools, including the OpenAI ecosystem. Participants learned how contemporary AI models operate, how to craft effective queries, and how to apply techniques like Retrieval Augmented Generation, custom agents, and multimodal tools for speech, image, and video generation. Ethical and regulatory aspects were also covered to give a complete understanding of AI's role in business environments.

The training delivered strong, practical results. Participants gained clarity on where AI can simplify day-to-day tasks, optimize workflows, and support decision-making in their ongoing projects. With real-world examples and ready-to-use methods, attendees left confident in their ability to apply AI independently in their professional activities.

DIGITAL ECOSYSTEMS DEVELOPMENT

StrategEast led a series of high-level U.S. visits under the U.S.-Ukraine Tech Partnership Initiative

The U.S.-Ukraine Tech Partnership Initiative was launched in February 2025 by StrategEast with the support of Ukraine’s Ministry of Digital Transformation and in partnership with Diia. City Union and Kharkiv IT Cluster. Since launch, StrategEast has organized seven delegations to the United States under this initiative, engaging Ukrainian tech, dual-use, and defense-tech companies with key U.S. federal, state, industry, and policy stakeholders.



As one of the delegations, StrategEast supported Ukraine’s participation in the SelectUSA 2025 Investment Summit, facilitating dedicated meetings with the state economic development agencies (California GO-Biz, Virginia EDP, North Dakota EDP).

Building on successful delegations to the U.S., StrategEast plans to organize a series of high-level, strategic table-top exercises in D.C. in 2026, designed to move from dialogue to concrete co-development, co-production, and investment deals around mature, battle-proven technologies.

In October 2025, the Initiative expanded geographically with an exploratory defense-tech delegation to Taiwan, engaging 11 Taiwanese government, defense, and industry institutions through high-level meetings focused on components, supply chains, and dual-use co-production. Based on this mission, StrategEast is preparing a larger private-sector delegation focused on component manufacturing and dual-use cooperation in 2026 as well further dialogue on supporting Taiwan in the development of their strategy on dual use technologies based on Ukraine’s experience.

Across all delegations, the Initiative has directly engaged more than 52 Ukrainian tech and defense-tech companies through over 40 high-level meetings and roundtable discussions with U.S. federal and state officials, international financial institutions, leading think tanks, and the private sector.

As part of the Initiative, StrategEast released a dedicated assessment report of Ukraine’s tech industry, Ukraine: From

Digital Sprinter to Digital Tiger, Ukrainian IT Industry Landscape Assessment in Substance and Figures. The report maps the country’s IT hubs, startup and venture ecosystem, international partnerships, and the rise of dual-use and defense tech innovations.

The U.S.-Ukraine Tech Partnership Initiative officially started on February 4–5, when StrategEast led the inaugural delegation of leading Ukrainian tech companies. During the visit, Ukrainian executives held meetings with the U.S. Department of State, the World Bank, the Center for European Policy Analysis, the Krach Institute for Tech Diplomacy at Purdue, and staffers from the Congressional Ukraine Caucus.

The delegation included representatives of Sigma Software Group, Futurology / DroneUA, NIX United, S-PRO, Alcor, Dropla Tech ApS, Telesens, MobiDev, WebinOne, Solid Software, Bravery Invest, AltexSoft, Viseven, and TAURUS QUADRA LTD, who participated in a high-energy matchmaking session with U.S. companies to explore export, investment, and partnership opportunities.

The second visit on March 17–18 brought together a new group of C-level leaders from prominent Ukrainian tech firms. The delegation featured Daria Yaniieva of Sigma Software Group, William Murphy of EPAM, Orest Shchur of ELEKS, Ivan Ternovtsii of HengeBytes, Igor Tkach of Mindy Support, Michael Podolsky of WiserBrand, and Anastasiia Romanova and Olga Diachuk of Mosqitter.

Meetings were held with the U.S. Senate Commerce Subcommittee on Aviation, Space, and Innovation, the U.S. House Committee on Science, Space, and Technology, the Carnegie Endowment for International Peace, the Center for Strategic and International Studies (CSIS), the U.S. Department of Commerce, and the State Department’s SelectUSA Team. Discussions focused on Ukraine’s digital capabilities, dual-use technology, market access in the U.S., and investment opportunities.



On April 22–23, StrategEast concluded the third U.S. visit under the Initiative. The delegation brought together senior leaders from Sigma Software Group, ELEKS, Aspichi, Iron Cyber, Hideez, and DocStudio, and was led by Anatoly Motkin, President of StrategEast, Hanna Myshko, Regional Director for Ukraine at StrategEast, and Valeria Kushnerchuk, Executive Director of Diia. City Union.



Throughout the visit, the delegation engaged with U.S. government, defense, and private-sector partners to advance collaboration in cyber, dual-use innovation, software development, and digital workforce formation.

On June 2–4, StrategEast partnered with the U.S. Commercial Service at the U.S. Embassy in Kyiv to support a Ukrainian delegation participating in the SelectUSA Investment Summit. As part of this effort, StrategEast coordinated meetings with California GO-Biz, the Virginia Economic Development Partnership, and the North Dakota Economic Development Team to help Ukrainian companies explore state incentives and soft-landing opportunities.

The delegation included companies such as INCHKYIV, Hideez, Futurology, Accordbank, Nova Posta, 4b.ua, ECOFACTOR, Stobox, RiverAtlas, and InvestFintech, representing Ukraine’s most innovative sectors from fintech and cybersecurity to cleantech, medtech, and AI.

This activity formed an integral part of broader efforts under the U.S.-Ukraine Tech Partnership Initiative.

During the same June 2–4 timeframe, StrategEast also conducted another high-level delegation visit to Washington, D.C. under the Initiative. This group included Oleg Naumenko of Hideez, Alex Yag of WebinOne, levgen Makarenko of SkillUP / Edu



Expeditions, Iaroslav Fisiuk of S-PRO, Olesia Uzhva of Kiss My Ads, Artur Rutshtein of Rova Agency, Oleksandr Knyga of WLTech.AI (WebLab Technology), Dmytro Ovcharenko of Alcor, Alex Kozyr of NIX, Valery Krasovsky of Sigma Software, Sviatoslav Kavetskyi of N-iX, and Oleksiy Novokreshchenov of Code2Day.



StrategEast President Anatoly Motkin, Regional Director Hanna Myshko, and Diia.City Union Executive Director Valeria Kushnerchuk led the delegation through meetings with major U.S. institutions to discuss Ukraine’s tech sector capabilities and post-war reconstruction.

On July 22–23, StrategEast led the latest delegation, further strengthening cooperation with U.S. innovation, defense, and venture ecosystems. Participants included Daria Yaniieva of Sigma Software Group, Iaroslav Fisiuk of S-PRO USA, Alex Fink of Swarmer, Jennifer Scocca of Colmatek, Kyle Rachau and Patrick Renteria of ELEKS, Valerii Zarubin of BlueBird Tech, Felipe Campos of Organized Matter, and Aaron Mindel of Pegasus Aerospace.

The StrategEast team was again represented by President Anatoly Motkin and Regional Director Hanna Myshko.

Highlights included participation in the EU Defense Night at the invitation of the Embassy of Ukraine, and a key meeting with the Taipei Economic and Cultural Representative Office (TECRO), where Taiwanese officials expressed interest in welcoming a Ukrainian dual-use tech delegation for further cooperation.



StrategEast showcases Eurasian startups at Biban 2025 in Riyadh



In November 2025, StrategEast led a curated cohort of Eurasian startups to Biban 2025 in Riyadh, Saudi Arabia's flagship startup and SME event organized by Monsha'at, the country's Small and Medium Enterprises General Authority. Supported by the EBRD Star Venture Program, InvestMoldova, ATIC, and the Al-Farabi Innovation Hub, the four-day mission positioned Eurasian startups inside one of the Gulf's most dynamic innovation ecosystems.

StrategEast brought a cohort of 10 startups, primarily from its core regions of Central Asia, the Caucasus, and Eastern Europe, with additional companies from Egypt and Saudi Arabia joining as the delegation evolved. During the visit, the delegation engaged with four major Saudi innovation institutions including Monsha'at, MISA, Garage, CODE Program, and participated in exhibition showcases, ecosystem tours, investor and accelerator networking, and B2B/B2G meetings.

The StrategEast delegation to Biban 2025 delivered measurable commercial outcomes for Eurasian startups entering the Gulf market. Among the participating companies, over 80% generated active or expected follow-up conversations with Saudi investors, customers, and ecosystem partners, and 100% reported tangible commercial leads. The participating companies are advancing customer discussions, partnership evaluations, and pilot scoping with regional institutions. Several startups have begun preparing market-entry steps, including legal presence in Saudi Arabia. These results demonstrate a high conversion potential of StrategEast-facilitated engagements and underscore the growing demand for Eurasian technology solutions in the Gulf's rapidly expanding digital economy.

StrategEast and EBRD launch a GCC Market Entry Program



StrategEast and the European Bank for Reconstruction and Development have launched an EBRD Star Venture initiative, a six-month pilot program in the Gulf region to support 10 high-potential startups from Central Asia, the Caucasus, Ukraine, and Moldova. The program provides tailored guidance and direct access to Saudi Arabia, Qatar, and Bahrain — three of the region's most dynamic and startup-friendly markets.

Instead of a traditional mentoring model, the initiative connects founders directly with Gulf-based investors, accelerator leads, and innovation experts who offer practical, market-specific advice. Startups will learn how to localize their strategy, navigate regulatory systems, strengthen pitches, and build trusted partnerships in the region.

The program includes group workshops, one-on-one mentorship, and live investor feedback sessions, along with access to major regional tech events such as Biban 2025 in Saudi Arabia and Web Summit Qatar 2026.

GLOBAL MINDS INITIATIVE ADVISORY BOARD



Dr. Gregory Asmolov

Lecturer in Digital Entrepreneurship and Marketing Department of Digital Humanities, King's College London

Gregory Asmolov is a Lecturer on Digital Entrepreneurship and Marketing at the Department of Digital Humanities at King's College London. His work focuses on how information technologies, specifically social media and crowdsourcing platforms, constitute the role of individual users and crowds in crisis situations. His current research explores how digital platforms change the everyday lives of users who are located far away from a conflict zone, and how information technologies contribute to their users' participation in warfare. His additional research interests include disinformation and social polarization and the role of digital networks in the emergence of alternative socio-political spaces. He holds a BA in Communication and International Affairs from the Hebrew University in Jerusalem, an MA in Global Communication from George Washington University, and PhD in Media and Communications from the London School of Economics and Political Science (LSE).



Dastan Dogoev

Former Deputy Prime Minister – Minister of Digital Development of the Kyrgyz Republic

Dastan Dogoev began his career as a functional specialist at Freebalance Inc., a Canadian Government ERP software company. Mr. Dogoev then began his career as a civil servant, working as the Deputy Chairman and later Chairman of the State Registration Agency, Digital Development Advisor to the President of the Kyrgyz Republic, Director of the "Digital Central Asia-South Asia" project funded by the World Bank, and Chairman of the State Committee of IT and Communications of the Kyrgyz Republic. Prior to these appointments, he was the ICT Development Director of state-owned company Info-Systema under the Ministry of Finance of the Kyrgyz Republic.

Mr. Dogoev earned an MPA from Harvard Kennedy School and holds a BA (Hons) in Corporate Strategic Management from Kingston University London.



Arkadiy Dobkin

President of EPAM Systems

Mr. Dobkin is the principal founder, CEO, and President of EPAM Systems. Under his direction, EPAM has grown to become one of the world's leading software and product engineering services companies.

For the past 20 years, Mr. Dobkin has been increasingly recognized as an instrumental force in bringing the vast software talent pool of the former Soviet Union and Central and Eastern Europe to the international business community. In 2015, Mr. Dobkin was inducted into the Ernst & Young World Entrepreneur of the Year Academy and the Elite Entrepreneur of the Year Hall of Fame. Mr. Dobkin holds an MS in Electrical Engineering from Belarusian National Technical University.



Talmon Marco

Co-founder of Viber and Juno

Talmon Marco is the founder of Viber, a proprietary cross-platform instant messaging VoIP application for smartphones with over 400 million users, and Juno, a ride-sharing service.

In 1995, Mr. Marco co-founded Nortex Software, a Civil Engineering software developer. In 1997, he co-founded Expand Networks, a privately held venture, and the current world leader in Application Traffic Management. Mr. Marco served as the President of Expand Networks until 2004.



Prosser Stirling

Prosser Stirling has over 30 years of experience in Government Affairs and International Relations with Oracle, DEC, and IBM.



Christopher Burry

Co-founder and Co-CEO, US Market Access Center Inc. Global Ambassador, UC Berkeley Sutardja Center for Entrepreneurship and Technology

Christopher Burry has over 30 years of experience in the technology industry and as a serial entrepreneur. His background covers Enterprise Architecture, software development, infrastructure technologies, operating systems, methodology development, and IT operations. As an entrepreneur, Mr. Burry has founded multiple companies in the software and services sectors. He has served as a coach and mentor to entrepreneurs since 2005. In addition to his work at UC Berkeley, Mr. Burry is currently the co-CEO at the US Market Access Center. Over the last 10 years, he has trained and mentored well over 2,500 startups in over 40 countries. USMAC’s alumni have raised over \$2.5B in capital and collectively are worth in excess of \$8B USD. While at USMAC, Mr. Burry has led the company’s engagement with the Bangladeshi Ecosystem. In 1999, he co-founded Avanade (a Joint Venture between Accenture and Microsoft). During his first two years at Avanade, Mr. Burry led the team that opened offices in 15 cities in 12 countries. At the time of his departure in 2009, the company had reached almost USD \$1B in revenue. Today, Avanade is a wholly owned subsidiary of Accenture with revenue in excess of \$4B USD. Mr. Burry has personally led entrepreneurial training and market entry programs in more than 40 countries including Lithuania, Latvia, Estonia, Denmark, Finland, Ireland, France, Italy, Czech Republic, Poland, Slovakia, Hungary, Georgia, Ukraine, Kazakhstan, and Kyrgyzstan.



Sergey Tokarev

IT entrepreneur, Founding Partner of Roosh

Entrepreneurial talent and investor flair have helped Sergey create more than 30 companies and make more than 100 profitable investments in projects worldwide. His investment portfolio includes such well-known names as Reface, Oura, Deel, Facemoji, and many others. Twenty years of experience in technology also helped him achieve these results. Before switching to investing, Sergey tried many roles: from a call center operator to managing positions in large companies. Sergey graduated from Moscow University for the Humanities with a degree in Management. He also studied at the University of Malta.

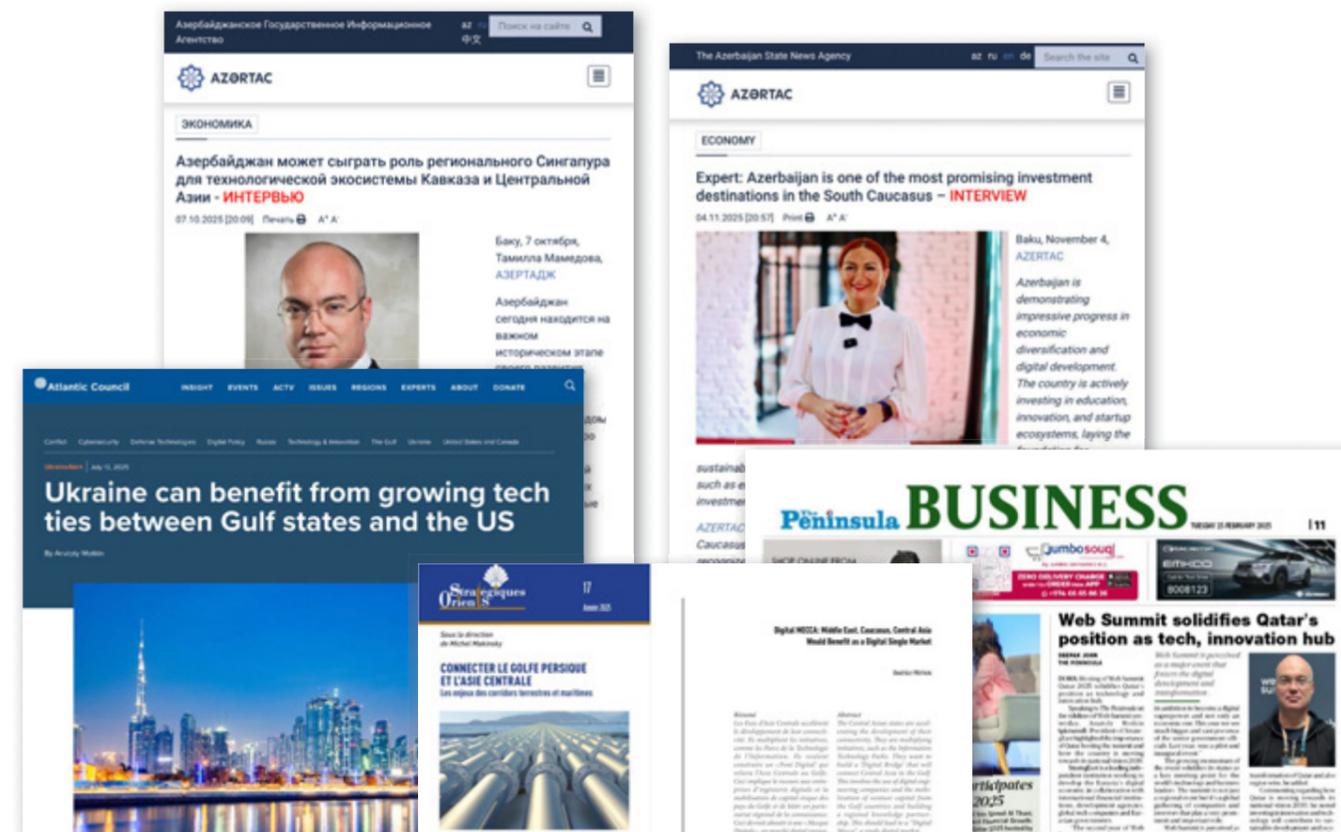


Valery Vavilov

Chief Vision Officer, founder and Chairman of the Bitfury Group

Valery Vavilov is the Chief Vision Officer, founder, and Chairman of the Bitfury Group – the world’s leading emerging technologies company. Valery’s entrepreneurial experience and passion for blockchain led him to found the company in 2011, when blockchain was just beginning to capture the world’s attention and imagination. Under his leadership, the company has expanded its focus to provide custom-designed software and advanced hardware in cryptocurrency, blockchain, and artificial intelligence. Prior to founding Bitfury, Valery spent more than 15 years in a variety of technical and leadership positions. He received his M.S. degree in Computer Science from Riga’s Transport & Telecommunication University in Latvia and completed the Stanford Executive Program at the Stanford University Graduate School of Business. Among other leadership initiatives, he is a member of the World Economic Forum’s Global Fourth Industrial Revolution Council on Blockchain.

MEDIA OUTREACH



Throughout the year, StrategEast was prominently featured across leading international media platforms, with our team members sharing insights on digital transformation, regional innovation, and emerging geopolitical trends.

In an interview with AZERTAC, Azerbaijan’s state news agency, Anatoly Motkin highlighted Azerbaijan’s growing role in the regional digital economy. He emphasized the country’s young talent pool, increasing global connectivity, and strong potential to become an economic bridge between East and West. Motkin underscored the importance of attracting international technology companies, welcoming the upcoming opening of an EPAM Systems office in Baku as a signal of growing investor interest. He also discussed StrategEast’s educational programs in partnership with Azerbaijani institutions and international organizations, aimed at strengthening IT skills and supporting regional innovation.

Mr. Motkin also authored two influential op-eds in leading global publications. In the French academic journal *Stratégique Orienté*, he outlined a bold vision for a unified digital market linking the Gulf, the Caucasus, and Central Asia—a future “Digital MECCA.” He argued that shifting geopolitical dynamics following Russia’s invasion of Ukraine present a historic opportunity for the region to move toward a knowledge-based economy built on cross-regional digital integration.

In the Atlantic Council, Motkin explored how Ukraine can leverage deepening technology cooperation between the United States and the Gulf states. He described the emerging U.S.–Gulf tech partnership as a new geopolitical and technological triangle and highlighted opportunities for Ukraine to position itself as a key partner in this evolving landscape.

During Web Summit 2025, Motkin was interviewed by Peninsula Qatar, where he discussed Qatar’s rapid rise as a global technology hub. He emphasized the country’s strong digital infrastructure, growing innovation ecosystem, and alignment with Qatar National Vision 2030, noting that hosting Web Summit for the second year reflects Qatar’s ambitions to become a global digital powerhouse.

Additionally, AZERTAC published an interview with Lika Merabishvili, StrategEast Regional Director for the Caucasus. Merabishvili outlined the major trends shaping Azerbaijan’s economic diversification and digital transformation, highlighting progress in renewable energy, logistics, human capital development, and the fast-growing startup ecosystem. She also stressed the vital role of regional cooperation across the South Caucasus in attracting investment, building resilience, and accelerating digital modernization.

ACTION PLAN 2026



Strengthen cooperation between Eurasian countries and global AI leaders

ANTHROPIC



StrategEast will work to anchor the region’s digital transformation in trusted technologies. To achieve this, we will engage leading global innovators — including **Anthropic**, **OpenAI**, and **NVIDIA** — in joint initiatives across Central Eurasia.



Facilitate U.S.–Central Eurasia technological collaboration

We will expand our role as a convener of dialogue and cooperation through **C5+1** and other international platforms, promoting deeper, long-term tech partnerships.



Expand our research collaboration with major international financial institutions

Working with the **World Bank** and the **Asian Development Bank**, we will deepen joint studies on how IT and AI development affect the socio-economic transformation of transition countries.



Scale the EBRD Star Ventures pilot

We plan to extend the program beyond the Gulf region to include **North Africa** and the **Western Balkans**, broadening support for early-stage innovation ecosystems.



Strengthen cooperation with the League of Arab States

This expansion will ensure that the benefits of our Gulf partnerships are shared not only with Central Eurasia, but also with **North African economies**.



Advance the US–Ukraine Defense Tech Bridge

We will support Ukraine in transitioning to **China-free supply chains and production**, enabling Ukrainian defense-tech companies to **penetrate and scale** in the U.S. market.



Azerbaijan as a strategic focus for 2026

In 2026, we will prioritize Azerbaijan as a key geography for our work. Together with the Government of Azerbaijan, we will begin implementing the **comprehensive IT and AI development strategy**.

About StrategEast

StrategEast is a leading independent institution developing the Eurasia’s digital economy, in collaboration with international financial institutions, development agencies, global tech companies, and Eurasian governments. StrategEast is a non profit organization with offices in the United States, Ukraine, Georgia, and Kyrgyzstan.

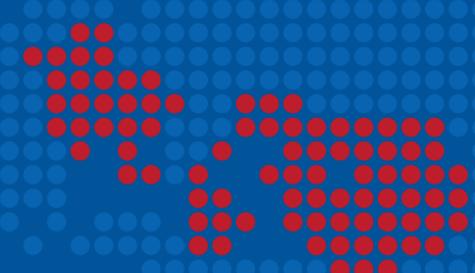


Photo credits: StrategEast press service

© 2025 StrategEast
All rights reserved

StrategEast
1900 K Street, NW
Washington, D. C., 20006, USA
office@strategeast.org
www.StrategEast.org